

Cover story. The interview.....1, 2

- Underwear. Hunkemöller is in advanced talks to sign a franchising agreement in India

International.....3

- Starbucks, McDonald's and Yum Brands are moving towards mobile catering
- Wich are the best countries to facilitate business?

Europe.....4,5

- Leroy Merlin and kingfisher expand in Russia and Germany
- Metro and Tesco are under pressure in Turkey
- Germany, a first urban store for Ikea
- Galeries Lafayette expected in Milan
- Bordeaux increasingly attracts international retailers
- In short: Unibail consolidates in Germany... Eataly reports high sales /sq.m... Metro Russia soon listed?... Santander invests in Scandinavia... Denmark: Europe's most expensive country... The U.K. aims to become an Islamic financial hub...

Americas.....6, 7

- Furniture. The U.S. market shows limited growth in 2013
- USA. Deutsche Bank invests in a quality mall
- In short: Inauguration of Minuto Pao de Acucar...Carrefour re-opens e-commerce in Brazil...H&M, Wal-Mart and El Corte Ingles soon in Peru...E-commerce. Free delivery is more important than time...Just Falafel enters the USA, Canada and Australia...

Africa, Middle East.....8

- Africa. The number of shopping centres should jump by 75% by 201
- Saudi Arabia. Women and men are unequal in the retail sector
- In short: Maghreb. The home furnishing retailer "But" is due to open... Fawaz Alhokair signed a US\$267 million loan.... Emirates. 7-Eleven and Emke roll out convenient stores.... Caisse des Depots partnered with Saudi Arabia... UAE retailers faced with a shortage of skillsets...

Africa, Asia.....9

- Carrefour, Wal-Mart and Casino move their chess in Sub-Saharan Africa
- Globe Trotter. Charles &Keith is going global

Asia.....10

- Best Buy is reviewing its chinese store footprint
- In short: India. 8 openings for Decathlon in 2014... India became the 2nd largest textile exporter.... Gap to enter India in 2015?... Carrefour Indonesia increases its

independence.... Marks & Spencer is looking for a Chinese partner...

Study.....11,12
- Who where the most global retailers in 2013?

Movements.....13
- Reorganisation at Wal-Mart... A news CEO for Macintosh reatil... John Strachan
joined the ICSC Board of Directors...A. Van Weddingen entered Galeries Lafayette